

Kailua High School 451 Ulumanu Drive Kailua, Hawaii 96734 (808) 266 – 7900

< www.kailuahighschool.com >

Submitted By: Stacey Oshio	Date
Starystahro	3/28/2022

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Lamle Hill	04/14/2022

Where are we now?

Prioritize school's needs as identified in one or more of the following needs assessments:

- Comprehensive Needs Assessment (Title I Schools)
- WASC Self Study
 - WASC Category B: Standards Based Student Learning: Curriculum, instruction
 - WASC Category C: Standards Based Student Learning: Instruction
 - WASC Category D: Standards Based Student Learning: Assessment and Accountability

2016-17 WASC Self Study School Needs and CNA Needs:

- 1. There is a need to analyze data and implement strategies to close the achievement gap between disadvantaged and non-disadvantaged students and to increase student achievement in all core areas. (WASC/CNA)
- 2. There is a need to develop and implement a data team process and a schoolwide RTI system to address the needs of all students. (WASC)
- 3. There is a need to refine the process of collecting, analyzing, and using data in all areas of instruction to ensure a rigorous academic culture, driving school improvement and supporting student academic and personal success. This should be done in a timely and consistent manner and nurtured in all classes using research based practices and standard based grading. (WASC/CNA)
- 4. Continue to try initiatives such as the Surfrider Way to encourage a more positive school culture and pride in the school community, resulting in increased participation in student activities. (WASC)
- 5. There is a need to develop a technology plan supported by PD to increase teacher use of technology. (WASC)
- 6. Increase student engagement. (CNA)
- 7. Increase sense of belonging for students and staff. (CNA)

Addressing Equity: Subgroup Identification

In order to address equity, list the targeted sub group(s) and their identified needs. **Specific enabling activities listed in the academic plan should address identified sub group(s) and their needs.

- 1. SPED
- 2. EL
- 3. SES (Title 1)
- 4. ALPSS (Alternative Learning Program Support and Services)

ORGANIZE: Identify your Academic Review Team Accountable Leads.	
Name and Title of ART Team Accountable Lead	Responsible for implementation of the school's strategies and initiatives
Pasion, Kamei	MTSS
Cummings, Grimble	ILT
Sahara, Chang	Culture
Unten, Harada	Technology
Agena, Shiroma	Future
Rezentes, H.	Systems

Goal 1: Student Success. All students demonstrate they are on a path toward s □ Objective 1: Empowered - All students are empowered in their learns.	
☐ Objective 2: Whole Child - All students are safe, healthy, and supportunities.	
☐ Objective 4: Prepared and Resilient - All students transition success	fully throughout their educational experiences.
Outcome: By the end of three years,	Rationale:
Kailua High School will ensure student success by focusing on increasing student engagement through problem-based and project-based activities and increased use of technology. In addition, Kailua High School will focus on closing the achievement gap, in turn, raising student achievement, by concentrating on the continued use of our action teams to refine our instructional practices. We hope to increase the rigor in all classes so the alignment of classroom grades to standardized test scores are evident. Our school culture will evolve into one where staff, students, parents and the community finds value in and are involved and engaged in activities provided by the school. Achievement gap scores should decrease by 5%, an increase of 5% in student achievement across ELA, Math and Science should occur and scores on the Panorama Student Survey in the area of Classroom Engagement should increase by 5%. Lastly, SQS ratings from the parent group should increase by 5% on the dimension of Involvement/Engagement.	Our desired outcomes address the needs in student engagement and student achievement, the achievement gap, and raising rigor. The need for student engagement is based on our low scores as shown in the Panorama Student Survey. The use of problem-based and/or project-based learning, paired with the increased use of technology provides students an approach to education that allows for student choice, relevance and real-life application, through community partnerships. The need for decreasing our achievement gap is based on the steady increase in the gap for math over the last 3 years as well as the large (but steady) gap in ELA. We need to help boost our struggling students by developing and providing targeted support and increase the use of Tier 1 and 2 instruction for those students. The need for raising rigor stems from the fact that we have an inordinate amount of students receiving grades that demonstrate proficiency in the classroom but not on standardized tests. This misalignment should be addressed through the development of curriculum maps, and the continued use of action teams. Lastly, our school culture needs to develop into one that fosters participation from all role groups because based on our SQS ratings, we are low in the area of engagement and involvement.
Kailua High School will institutionalize the PDCA model for continuous improvement. P = Plan (Develop); D = Do (Implement); C = Check (Evaluate, Reflect); A = Act (Refine)	

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Increase student engagement and rigor. Title I SW Activities SW #1 SW #2 SW #3	 Teachers will implement the Triple Crown Routine: a. Beginning: Learning Target/Success Criteria, b. Middle: Student Engagement Strategy c. End: Exit Pass Monitor the effectiveness of Triple Crown Routine Determine changes, improvements to Triple Crown Routine 	2021-22	Cummings Grimble	☐ WSF ☐ Title I Advertisement supplies (\$2000) Nearpod subscription (\$4000) Other student engagement tools/sites (\$5,000) ☐ Title II	 Student work Teacher reported data via Google Forms Observations Student Surveys
☐ SW #4 ☐ SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii ☐ Equity ☐ School Design ☐ Empowerment	 Continue school wide initiative - Triple Crown with a Focus on LTSC (Learning Targets/Success Criteria) as determined by data Look at 2021-2022 Data to determine next steps and develop a plan for implementation of Triple Crown during SY 22-23 Make any necessary changes, improvements to school wide initiative as determined by data collected annually. 	2022-23	Cummings Grimble	□ WSF X Title I Implementation supplies for TC: \$500 □ Title II □ Title III □ ESSER	 Student work Teacher reported data via Google Forms ILT Walkthroughs
☐ Empowerment ☐ Innovation X CNA ☐ KK Complex ☐ PBL ☐ MTSS ☐ OTHER	Transition Triple Crown to include a focus on standards-based instruction and assessments Begin student self-assessment	2023-24	Cummings Grimble	□ WSF □ Title I □ Title II □ Title III □ ESSER	 Student work Teacher lessons Teacher reported data via Google Forms Observations Student Surveys Student self assessments

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Foster positive school culture/pride. Title I SW Activities SW #1 SW #2 SW #3 SW #4 SW #5 SW #6 SW #7 X WASC 5 Promises Hawaii Equity School Design Empowerment Innovation X CNA KK Complex PBL MTSS OTHER	 Continue to promote the procedures for reading and posting bulletin announcements for the school community. Create examples to share with staff and provide training to create announcements for their club, sports, organization. Create a survey to see how the school community gets school information to see what's working. Establish a team of teachers/students that may be interested in creating the announcements. People could submit announcement info and they will create. Support teachers who want to create a better classroom/working environment to promote positive school culture. Create google doc for quarter 4 to have teachers sign up for support for the following year. Supply store with Surfer Pride inventory, school supplies, snacks, etc. Invite culinary and cafe to provide products to sell in the school store. Look into garden items grown on campus to sell. Collect data on what is being sold and what school community is interested in buying and start to look at grants to write for supplies/etc. Create staff and student activities to increase participation. Create schoolwide videos (focus: popular trends) per semester to promote positive school spirit. Trial of enabling activities suggested by Panorama (Culture ART Team) to improve school belonging. 	2021-22	Sahara Chang	□ WSF X Title I Bulletin (\$150) Store (\$100) Video (\$250) Classroom environment (\$500) Store supplies (\$100) □ Title II □ IDEA □ Homeless □ CTE □ Other □ N/A	Panorama SY20-21 Data: -Sense of Belonging average 39% Survey to see what's working Data on how many teachers request support and survey students in those classes. Inventory of store items and items sold quarterly Data on staff/student participation
	 Bulletin AnnouncementsContinue student announcements on the PA system during mornings. Gather information from other schools who do live broadcast on what we need to start moving in that direction. Create annual events announcements that can be reused. 	2022-23	Sahara Chang	☐ WSF x Title I Bulletin (\$150) Store (\$100) Classroom environment (\$500)	Presentation of what other school are doing and how to get started List of community and business partnerships (each semester)

 Look at community/business partnerships to help with store or coffee cart merchandise. Offer other clubs, teams, programs to sell items through the store Keep data on participation for student and faculty activities. Continue quarterly activities for the school community. Increase school pride by creating a positive school environment by improving the physical appearance on campus with positive messages. (purchase sound system for courtyard/cafe activities) 			Store supplies (\$100) Campus Environmen t (\$1000) Student Activities (\$1500) □ Title II □ Title III □ ESSER	
 Live broadcast (monthly) to highlight student accomplishments, activities, upcoming events. Do a Super Surfer Feature (featuring good things students are doing in school and in community) Broadcast/Communications team that creates and posts announcements Begin looking into Virtual sales. Students create webpage to purchase items from store 	2023 24	Sahara Chang	□ WSF □ Title I □ Title II □ Title III □ ESSER	Calendar of live broadcast/events

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Accounta ble Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Students are college and career ready. Title I SW Activities SW #1 SW #2 SW #3 SW #3 SW #4 SW #5 x SW #6	 Ahupuaa pathway 1 Begin at KHS Framework Incorporated Here (<i>Malu & Josh</i>) Implement Ready to SURF, Year 1 SPED work based readiness and transition curriculum (Cheriesse & Shari) 	2021-22	Agena Shiroma	X WSF Cost of positions Title I Title II Title III IDEA Homeless CTE X Other N/A	100% of Malama Honua students pass their courses with a C or better 100% of Ready to SURF students take part in interdisciplinary career studies

□ SW #7 x WASC □ 5 Promises □ Hawaii X Equity □ School Design □ Empowerment X Innovation X CNA	Continue Malama Honua Cohort 1, year 2 (MH.c1) Continue Malama Honua Cohort 2, year 1	2022-23	Agena Shiroma		100% of Malama Honua & Ready to Surf students take part in a Survey for the purpose of analyzing data to develop college and career pathways 100% of Malama Honua students continue in
□ KK Complex x PBL □ MTSS □ OTHER			Sniroma		program 100% of Malama Honua students pass their courses with a C or better
	2. Continue Ready to SURF, Year 2 (Cheriesse & Shari)				100% of Ready to SURF students take part in interdisciplinary career studies
	3. Begin School Framework Freshmen Cohort 1, year 1				100% of freshmen take part in PBL aspect of the New Framework
					100% of Malama Honua, Ready to Surf students, & Freshmen cohort 1 take part in a Survey for the purpose of analyzing data to develop college
	1. Continue Malama Honua Cohort 1, year 3 Continue Malama Honua Cohort 2, year 2 Continue Malama Honua Cohort 3, year 1	2023-24	Agena Shiroma	☐ WSF ☐ Title I ☐ Title II ☐ Title III	and career pathways 100% of Malama Honua students continue in program
	Study Malama Honua & improve for new years & for our Framework Cohorts			□ ESSER	100% of Malama Honua students pass their courses with a C or better

3. Continue Ready to SURF, Year 2 (Cheriesse & Shari)	100% of Ready to SURF students take part in interdisciplinary career studies
 Continue School Framework Freshmen Cohort 2, year 1 Continue School Framework Sophomores Cohort 1, year 2 	100% of freshmen and sophomores take part in the PBL aspect of the New Framework
yem 2	100% of Malama Honua, Ready to Surf students, Sophomores cohort 1, and Freshmen Cohort 2 take part in a Survey for
	the purpose of analyzing data to develop college and career pathways

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Decrease the achievement gap Decrease the Language Arts achievement gap by 5 points from 31 points to 26 points Decrease the Math achievement gap by 5 points from 32 points to 27 Increase the percent of students who are on-track to English language proficiency from 7% to 12%	 ELA and math departments will develop a MTSS system to provide targeted instruction to identified students. Core departments and SPED department will develop and implement a co-teaching program in grade 9 where 1-general education teacher and 1-resource teacher work in partnership to develop inclusive practices using Stetson coaching support. EL support group will continue providing targeted instruction to all EL students. Give Schoolwide Survey for Student Expectations, identify teacher priorities and develop School Wide Behavior Matrix 	2021-22	Kamei Pasion	□ WSF □ Title I iReady (\$5,000) Reading Plus (\$57,253 for 3 year) Fast Forward (\$3928) Harcourt-Mifflin Geom Curriculum (\$9000) PTT/PPT/PPE (\$48,558 PPEx3) WIDA training? (\$6000 = \$2000//2 hr webinars) EA (\$52,625) □ Title II □ Title III	-iReady -Reading Plus -Fast Forward -Screening -Peer Review -% of students in inclusion program
Increase the percent of inclusion students from 43% to 50% Title I SW Activities SW #1 SW #2 SW #3 SW #3	 ELA and math departments will implement a MTSS system to provide targeted instruction to identified students. Core departments and SPED departments will implement the co-teaching program in grades 9 & 10. EL support group will continue providing targeted instruction to all EL students. Implement and monitor School Wide Behavior Matrix 	2022-23	Kamei Pasion	□ WSF □ Title I □ Title II □ Title III □ ESSER	-iReady -Reading Plus -Screening -Peer Review -% of students in inclusion program
☐ SW #4 ☐ SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii X Equity XSchool Design	 ELA and math departments will evaluate the effectiveness of services that provide targeted instruction to identified students using data gathered through progress monitoring Core departments and SPED department will implement the co-teaching program in grades 9-11 and evaluate its effectiveness 	2023-24	Kamei Pasion	□ WSF □ Title I □ Title II □ Title III □ ESSER	-iReady -Reading Plus -Fast Forward -Screening -Peer Review

☐ Empowerment ☐ Innovation X CNA ☐ KK Complex ☐ PBL X MTSS ☐ OTHER	 3. EL support group to continue providing targeted instruction to all EL students 4. Evaluate effectiveness of School Wide Behavior Matrix 		-% of student inclusion program	
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Planning					Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Students receive academic and social emotional support in a timely and consistent manner. Title I SW Activities SW #1 SW #2 SW #3	 Counseling department will implement a system to provide targeted interventions to identified students through individual, small group counseling, academic check-ins, etc. Continue to implement weekly PTP lessons; counseling department will continue to incorporate SEL lessons Provide identified students with Tier 2 and 3 interventions and remediation opportunities for ELA, math, and other courses and social emotional support. Identify needs of students for successful transition to 9th grade. Collaborate with feeder schools to plan and implement transition activities, summer learning hub, ALPSS 	2021-22	Pasion Kamei	□ WSF □ Title I Panorama SEL (free) Nearpod (SEL) (\$1950) Edgenuity or similar program (\$5,000) ALPSS (\$5,000) □ Title II □ Title III □ IDEA □ Homeless □ CTE □ Other □ N/A	-SRSS-IE -Panorama SEL Survey -PTP lessons
☐ SW #3 ☐ SW #4 X SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii X Equity XSchool Design X Empowerment ☐ Innovation X CNA ☐ KK Complex	 Counseling department will continue to implement a system to provide targeted interventions to identified students Staff will continue to implement weekly PTP lessons; counseling department will continue to incorporate SEL lessons Provide identified students Tier 2 and 3 social emotional supports Develop a program to address the needs of students for successful transition to 9th grade. Collaborate with feeder 	2022-23	Pasion Kamei	□ WSF □ Title I □ Title II □ Title III □ ESSER	-SRSS-IE -Panorama SEL Survey -PTP lessons

□ PBL X MTSS	schools to plan and implement transition activities. Summer school, ALPSS				
□ OTHER	 Counseling department will continue to implement a system to provide targeted interventions to identified students. Staff will continue to implement weekly PTP lessons; counseling department will continue to incorporate SEL lessons Provide identified students Tier 2 and 3 social emotional supports Implement and evaluate our program to address the needs of students for successful transition to 9th grade. Collaborate with feeder schools to plan and implement transition activities. Summer school, ALPSS 	2023-24	Pasion Kamei	□ WSF □ Title I □ Title II □ Title III □ ESSER	-SRSS-IE -Panorama SEL Survey -PTP lessons

Planning				Funding	Interim Measures of Progress
Increase student engagement Title I SW Activities SW #1 SW #2 SW #3	 Create a google form to see what students' interests are to join clubs, teams, organizations on campus. Share list of interested students with coaches/advisors/coordinators to personally invite students. 	2021-22	Chang Sahara	□ WSF □ Title I □ Title II □ Title III	Google form data and # of students who participate
☐ SW #3 ☐ SW #4 ☐ SW #5 X SW #6 ☐ SW #7 ☐ WASC ☐ 5 Promises ☐ Hawaii	Work with teacher PBL Cohort to look at Preliminary PBL Curriculum maps. To increase student application of skills To provide increased purpose for student learning To increase student pride in work	2021-22	Harada Unten	□ WSF □ Title I □ Title II □ Title III	Meeting minutes/ notes in developing on campus curriculum map
☐ Equity XSchool Design ☐ Empowerment X Innovation X CNA ☐ KK Complex X PBL ☐ MTSS	Create Recognition Assemblies/Courtyard (ex sports, honor roll, clubs, etc) and collect data on these activities.	2022-23	Chang Sahara	□ WSF X Title I (\$500) □ Title II □ Title III □ ESSER	Data on the # of students being recognized

OTHER	 Provide a place for students to present/sell products made as a result of PBLs/maker space usage (School Store, craft fair, etc) 	2022-23	Harada Unten	□ WSF □ Title I □ Title II □ Title III □ ESSER	Data on students participating and sales
	1. Make adjustments on year 2 activities for improvement	2023-24	Chang Sahara	□ WSF □ Title I □ Title II □ Title III □ ESSER	Data on the # of students participating

<u>Goal 2:</u> Staff Success. Kailua High School has a high-performing culture where employees have the training, support and professional development to contribute effectively to student success.

Rationale: Outcome: By the end of three years, Kailua High School staff will have a high-performing culture where all staff There are many initiatives and programs utilized at Kailua High School. Some members have the training, support and professional development to contribute of these were started before or touched upon at some point but never fully effectively to student success. Targeted professional development will be gained momentum to the point of mastery by the staff. Further, although many veteran teachers remain, new teachers are constantly entering the school provided to address the issues of student engagement, student achievement, rigor, and increased use of technology. In addition, more PD on strategies to community. Thus, a need for targeted PD for all teachers exists for many of the decrease the achievement gap will be provided. initiatives and programs including but not limited to: technology, action teams, problem based/project based learning, and student engagement. Consistent, ongoing PD must be implemented using a "teachers teaching teachers" framework, with regularly scheduled refresher training, follow up training and reflections by teachers because the staff needs the constant recycling of material in order to truly understand and implement it.

Planning					Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Accountable Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Implement the Action Teams (data teams) Process to meet students' needs and improve academic success of students Title I SW Activities SW #1 SW #2 SW #2 SW #3 SW #3 SW #4	 Continue to provide PD to staff on the Action Team Process Continue to schedule dates for Action Team meetings on the hyperdoc/calendar. Refine, monitor and make changes as needed to the Action Teams process by collecting data, analyzing and prioritizing student needs, and implementing common instructional strategies. 	2021-22	Cummings Grimble	☐ WSF X Title I ILT Stipends(12) (\$2281) Action Team supplies/mate rials (\$1000) ☐ Title II ☐ Title III ☐ IDEA	 PD slides, agendas, minutes, sign in sheets Action Team Process docs such as minutes, GO, timeline, etc. Evals/Exit Passes
□ SW #5 X SW #6 □ SW #7 X WASC □ 5 Promises □ Hawaii X Equity □ School Design □ Empowerment □ Innovation X\ CNA □ KK Complex □ PBL □ MTSS	 Continue to provide PD to staff on the Action Team Process Continue scheduling dates for Action Team meetings on the hyperdoc calendar. Continue to refine, monitor and make changes as needed to the Action Teams process by collecting data, analyzing and prioritizing student needs, and implementing common instructional strategies. Increase the number of cycles performed per Action Team from SY 21-22. Start to train non-ILT members to lead Action Teams. 	2022-23	Cummings Grimble	☐ WSF X Title I Stipend/Sub days (\$184 x 11 ppl x 2 days = \$4048 + fringe = \$4248) ☐ Title II ☐ Title III ☐ ESSER	 PD slides, agendas, minutes, sign in sheets Action Team Process docs such as minutes, GO, timeline, Evals/Exit Passes

□ OTHER	 Continue to provide PD to staff on the Action Team Process Continue scheduling dates for Action Team meetings on the hyperdoc calendar. Continue to refine, monitor and make changes as needed to the Action Teams process by collecting data, analyzing and prioritizing student needs, and implementing common instructional strategies. Increase the number of cycles performed per Action Team from SY 22-23. Support departments as they take over the Action Teams process. 		Cummings Grimble	□ WSF □ Title I □ Title II □ Title III □ ESSER	 PD slides, agendas, minutes, sign in sheets Action Team Process docs such as minutes, GO, timeline, etc. Evals/Exit Passes
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Planning	Planning				
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds (Check applicable boxes to indicate source of funds)	Define the relevant data used to regularly assess and monitor progress
Provide educators with PD needed for student success	Teachers will receive PD and training on Triple Crown Routine PD will be provided for ILT members to plan, implement, and monitor Triple Crown routines	2021-22	Cummings Grimble	☐ WSF X Title I ILT Stipends (12) (\$2281)	PD training documents. handouts, slide deck, PD evaluations
☐ Title I SW Activities ☐ SW #1 ☐ SW #2 ☐ SW #3 ☐ SW #4 ☐ SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii ☐ Equity ☐ School Design ☐ Empowerment ☐ Innovation X CNA ☐ KK Complex	 Teachers will receive "refresher" PD to implement the Triple Crown with a focus on LT/SC. Possibly provide PD around student self/peer assessment using Success Criteria Teachers will receive PD to develop a shared understanding of student centered classrooms (engagement in the classroom) as part of the Triple Crown. 	2022-23	Cummings Grimble	☐ WSF X Title I Stipend/Sub days (\$184 x 11 ppl x 3 days = \$6072 + fringe = \$6242.00) ☐ESSER	PD training documents. handouts, slide deck, PD evaluations, agenda, minutes, sign in sheets

□ PBL □ MTSS □ OTHER	 Teachers will receive "refresher" PD on LT/SC and student engagement as part of Triple Crown Provide PD around student self/peer assessment using Success Criteria. Teachers will receive PD on exit passes as part of Triple Crown 	2023-24	Cummings Grimble	□ WSF □ Title I □ Title II □ Title III □ ESSER	PD training documents. handouts, slide deck, PD evaluations, agenda, minutes, sign in sheets
	Teachers will receive PD from local as well as mainland presenters/vendors (travel and any/all related expenses) including AVID, NCTM, ASCD, PBL, ISTE, etcto further knowledge on various school initiatives/needs.	2023-24	Admin	□ WSF X Title I \$80,000 □ Title II □ Title III □ ESSER	PD training documents. handouts, slide deck, PD evaluations, agenda, minutes, sign in sheets

Planning					Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds (Check applicable boxes to indicate source of funds)	Define the relevant data used to regularly assess and monitor progress
Rigorous Standards-Based Curriculum Maps will focus and align courses.	 Teachers will receive PD on developing rigorous standards-based curriculum maps. Teachers of the same course will work together to develop rigorous standards-based curriculum maps using the provided template. Teachers will teach and assess according to their 	2021-2022	Cummings Grimble	☐ WSF ☐ Title I Sub (\$6,449)/Stipends (\$6,082) for staff	Curriculum Maps Observations (Admin) PD slide decks, handouts, attn
☐ Title I SW Activities ☐ SW #1	rigorous standards-based curriculum maps.			☐ Title II ☐ Title III	sheet, evaluation

□ SW #2 □ SW #3 □ SW #5 X SW #6 □ SW #7 X WASC □ 5 Promises □ Hawaii □ Equity XSchool Design □ Empowerment □ Innovation X CNA □ KK Complex □ PBL □ MTSS □ OTHER	Provide stipends and/or sub days for curriculum mapping PD			☐ IDEA ☐ Homeless ☐ CTE ☐ Other ☐ N/A	
	 Teachers will continue teaching and assessing according to their rigorous standards-based curriculum maps. Support departments in facilitating the writing and submission of curriculum maps. Guide departments in including PBL units in curriculum maps (if applicable). Provide time in the hyperdoc calendar for departments to ensure alignment of progressing courses. Provide stipends and/or sub days for curriculum mapping PD 	2022-2023	Cummings Grimble	☐ WSF X Title I Stipend days for staff/ILT (\$184 x 15 ppl x 1 day = \$2760 + fringe = \$2900??) ☐ Title II ☐ Title III ☐ ESSER	 Curriculum Maps Observations (Admin) PD slide decks, handouts, attn sheet, evaluation Meeting minutes/agenda Hyperdoc calendar
	 Teachers will continue teaching and assessing according to their rigorous standards-based curriculum maps. Teachers will review curriculum maps of other courses and implement rigorous standards-based interdisciplinary lessons. Require every teacher to have at least one PBL unit in their curriculum maps Provide stipends and/or sub days for curriculum mapping PD 	2023-2024	Cummings Grimble	□ WSF □ Title I □ Title II □ Title III □ ESSER	 Curriculum Maps Observations (Admin) PD slide decks, handouts, attn sheet, evaluation Meeting minutes/agenda Hyperdoc calendar

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Account able Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Increase Purposeful Student Engagement and Achievement Title I SW Activities SW #1 SW #2 SW #3 SW #4 X SW #5 X SW #6 SW #7 WASC SPromises Hawaii Equity School Design X Empowerment X Innovation X CNA KK Complex X PBL MTSS OTHER	 Develop Framework to best incorporate Interdisciplinary/ Place-Based / Problem-Based/Place-based Learning systems Multiple proposals already reviewed by fac; with feedback, to narrow/specify/finalize framework Finalize Framework with faculty, student groups, & SCC. (by Fall of 21-22) Join the Hawaii Academies Consortium Attend meetings & receive feedback on our Framework(s) Teachers will participate in PD through Windward AIT (3 opportunities: May 2021, Summer 2021 Stipend, Fall 2021). Provide Faculty PD through AIT or peer training re Project-Based vs Problem-Based vs Place-Based vs Interdisciplinary Create Survey to analyze data to develop college and career pathways (Survey the following students: Malama Honua, Ready to Surf students) Teachers will begin to incorporate interdisciplinary and PBL curriculum 	2021-22	Agena Shiroma	□ WSF x Title I HAcademies fees (\$500?) Stipend Days (\$2,281/full day for 12 teachers) +Cost to visit other schools (12 subs \$2,418). (5 stipend days to visit & create proposals = \$11,403) PBL supplies \$10,000 □ Title II □ Title III □ IDEA □ Homeless □ CTE □ Other □ N/A	Multiple proposals reviewed and finalized by fac; with feedback, to narrow/specify/fin alize framework 100% of Future Group will visit other similar-sized schools that run academies 100% of teachers participate in 1 or more of the Windward AIT professional development on PBL etc Pathway Survey is completed & given to students in targeted programs

 (as needed) Network curriculum (interdisciplinary, ptp, community internship); PD on new programs/initiatives Continue participation in Hawaii Academies Consortium (HAC) Teachers will incorporate interdisciplinary and/or PBL curriculum based on PD done in previous year 	2022-23	Agena Shiroma	□ WSF x Title I HAC fee (\$500) Stipend days x3 (\$6900) □ Title II □ Title III □ ESSER	Consortium reps take part in HAC mtgs 25% of teachers incorporate interdisciplinary and/or PBL curriculum (9th Grade Academy and/or PTP/L?) Pathway Survey is given to students in targeted programs
 Increase academies/pathways as per Framework (Soph, Jnr) Study Malama Honua, Team Surf, & established pathways and use data to improve as needed Continue working with Hawaii Academies Consortium Teachers incorporate interdisciplinary and/or PBL curriculum based on PD done previous year 	2023-24	Agena Shiroma	□ WSF x Title I HAC Fee (\$500) Stipend days x 2 (\$4600) □ Title II □ Title III □ ESSER	Consortium reps take part in HAC mtgs Pathway Survey is given to students in targeted programs 50% of teachers incorporate interdisciplinary and/or PBL curriculum (9th & 10th Grade Academies and/or PTP/L)

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Adopt flexible scheduling to allow for interdisciplinary projects, problem-based learning, work-based learning opportunities and	 Present proposed bell schedule (voted on by faculty in 20-21) to SCC and students and conduct voting Provide PD for Bell Schedule during a PC day or PD time 	2021-22	Agena Shiroma	□ WSF □ Title I □ Title II □ Title III	>50% of Faculty, SCC, and Students vote to change to Proposed Bell Schedule
regionalized programs. (2030 Promise Plan, p13) Title I SW Activities SW #1 SW #2 SW #3 SW #4 SW #5 SW #6 SW #7 WASC 5 Promises Hawaii Equity XSchool Design Empowerment Innovation CNA KK Complex PBL MTSS OTHER	Implement Year 1 of new bell schedule	2022-23	Agena Shiroma	□ WSF □ Title I □ Title II □ Title III □ ESSER	100% of teachers complete survey to see who is using the time for interdisciplinary projects, problem-based learning, work-based learning opportunities and regionalized programs. 25% of teachers are using the time for interdisciplinary projects, problem-based learning, work-based learning opportunities and regionalized programs.

1. Implement Year 2 of new bell schedule	2023-24	Agena Shiroma	□ WSF □ Title I □ Title II □ Title III □ ESSER	100% of teachers complete survey to see who is using the time for interdisciplinary projects, problem-based learning, work-based learning opportunities and regionalized programs.
				50% of teachers are using time for interdisciplinary projects, problem-based learning, work-based learning opportunities and regionalized programs.

Planning			Funding	Interim Measures of Progress	
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds (Check applicable boxes to indicate source of funds)	Define the relevant data used to regularly assess and monitor progress

100% of teachers will be provided professional development needed for student success	 Implement the following trainings and conferences by providing subs/stipends/registration and conference fees: Stetson refresher training; Panorama SEL training; SRSS-IE training; EL/WIDA training; Trauma-Informed training; Suicide Prevention training; Cyberbullying training; AVID training, NACAC training; SOTF Conference; etc. 	2021-22	Kamei Pasion	☐ WSF X Title I \$4,500 to pay for trainings' fees (EL, AVID, NACAC etc) \$951 to pay for stipends and \$1,008 subs for trainings ☐ Title II ☐ Title III	-Sign-In Sheets
☐ SW #2 ☐ SW #3 ☐ SW #4 X SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii X Equity	 Continue to implement the following trainings: Stetson refresher training; Panorama SEL training; SRSS-IE training; EL/WIDA training; Trauma-Informed training; Suicide Prevention training; Cyberbullying training; 	2022-23	Kamei Pasion	☐ WSF ☐ Title I ☐ Title II ☐ Title III ☐ ESSER	Sign In Sheets
□ School Design □ Empowerment □ Innovation X CNA □ KK Complex □ PBL X MTSS □ OTHER	 Continue to implement the learning from the following trainings: Stetson refresher training; Panorama SEL training; SRSS-IE training; EL/WIDA training; Trauma-Informed training; Suicide Prevention training; Cyberbullying training; 	2023-24	Kamei Pasion	□ WSF □ Title I □ Title II □ Title III □ ESSER	Sign In Sheets

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds (Check applicable boxes	Define the relevant data used to regularly assess and monitor progress

				to indicate source of funds)	
Teachers and students will use in daily practice in the classrooms, 21st century skills (i.e. Critical thinking, Information literacy, Media literacy, Technology literacy) Title I SW Activities SW #1 SW #2 SW #3 SW #4 SW #5 SW #5 SW #6 SW #7 WASC 5 Promises Hawaii Equity XSchool Design	 Develop a Makerspace area: Research a plan on how to create the new learning space. Create a project timeline and map for the creation of the space. Begin developing a workflow for PBL projects and how to train teachers on PBL. Visits to schools Purchase furniture to furnish Makerspace area Provide PD and tech tools to teachers to support student learning. PD training on tech tools (Kami, Nearpod, etc.), use of multimedia, integrate into curriculum and projects Costs to subscribe to tech tools for students & teachers Subscribe to Kami App Integrating existing technology in the classroom with electronic devices (TVs, document camera, Projectors, chromebooks, laptops, etc) Find/procure new technology that aligns with new unit plans, curriculum maps, etc to begin incorporating into curriculum. Increase use of E-portfolios with incoming 9th, and continue with 10th grade PTP. 	2021-22	Harada Unten	□ WSF □ Title I P/D: 8 subs (\$1,613), 8 stipends (\$1,521) Software, licenses, subscriptions, etc.: \$5,000 Tech. Equip. \$62,473 Furniture \$10,000 □ Title II □ Title III □ IDEA □ Homeless □ CTE □ Other □ N/A	Learning Space Development Plan Project timeline map for creation of Space Teacher surveys on tools used. Document and monitor learning space utilization and projects created, focus on how teachers demonstrate 21st century skills PD attendance as evidenced by sign ins Students: Activities from Teachers' exit pass; PTP E-Portfolio
X Empowerment X Innovation X CNA □ KK Complex X PBL □ MTSS □ OTHER	 4. Guide and implement a new curriculum with teachers utilizing the tools in the learning space (Makerspace). • Build out the learning space. • Utilize new learning space to foster 21st century skills with faculty and students • Teachers will design projects with students demonstrate 21st century skills • Costs Total - \$188,000 • Equipment \$1,400 * 30 = \$42,000 student lab \$100,000 = Industrial/Student Equipment (Laser, CNC, sublimation, VR/AR, etc) \$10,000 = Consumables 	2022-23	Harada Unten	□ WSF X Title I (\$188,000) □ Title II □ Title III □ ESSER	Learning Space Development Plan Project timeline and map for creation of the space that's approved by admin Document and monitor LS utilization and projects created, focusing on how teachers demonstrate 21st century skills Educators will have Curriculum Map with PBL incorporated

 Physical Space/Furniture \$700[Desks/Seats] * 30 = \$21,000 A/C - \$15,000 				Equipment Assess, evaluate, and research equipment needed to assist in implementing new Curriculum, Units, or Lessons for teachers Surveys to staff and students Data from Learning Space Utilization
Teachers will design and create PBL projects with students to demonstrate 21st century skills.	2023-24	Harada Unten	☐ WSF X Title I (\$188,000) ☐ Title II ☐ Title III ☐ ESSER	Curriculum Map Educators will have Curriculum Map with PBL incorporated Educators create 1 PBL unit a semester.
 Utilize new learning space to foster 21st century skills with faculty and students Teachers will design projects with students to demonstrate 21st century skills Costs Total - \$188,000: Equipment \$1,400 * 30 = \$42,000 student lab \$100,000 = Industrial/Student Equipment (Laser, CNC, sublimation, VR/AR, etc) \$10,000 = Consumables Physical Space/Furniture \$700[Desks/Seats] * 30 = \$21,000 A/C - \$15,000 				Equipment Assess, evaluate, and research equipment needed to assist in implementing new Curriculum, Units, or Lessons for teachers Surveys to staff and students Data from Learning Space Utilization

<u>Goal 3:</u> Successful Systems of Support. The system and culture of Kailua High School works to effectively organize financial, human, and community resources in support of student success.

Outcome: By the end of three years,	Rationale:
Student success will be supported by the systems developed (or currently in place) at Kailua High School. Fostering innovations through sharing of best practices; providing adequate resources to support KHS/community plans; and increasing the efficiency and transparency of instructional and operational support to promote student learning will continue to occur. Financial, human and community resources will be adequately allocated to programs/initiatives that are deemed effective.	There is a lack of systems and protocols in place for many of our operations and initiatives. Student success cannot happen without clear and consistent protocols that are practiced by all. The lack of resources severely limits the school's capacity to offer an array of courses and activities to meet the students' interests and academic needs. KHS will continue to communicate school needs to external organizations, such as community and business partners, and Department of Education leadership, while pursuing other sources of funding for school programs. Kailua High School will continue to conduct fundraising efforts to help support school plans.

Planning					Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
A system for improving school culture and pride is developed and implemented to ensure student success.	 Support teachers in creating a supportive classroom (learning space) environment by providing resources like paint, borders, fadeless paper. Create a positive school environment by using signage/banners/posters around campus to support school pride. 	2021-22	Chang Sahara		Data on how many teachers request support. Survey students in those classrooms. Survey Students once a semester to see if signs/banners/etc

☐ SW #1 ☐ SW #2 ☐ SW #3 ☐ SW #4					helps improve culture and pride.
□ SW #4 □ SW #5 □ SW #6 □ SW #7 X WASC □ 5 Promises □ Hawaii □ Equity □ School Design □ Empowerment □ Innovation □ CNA □ KK Complex □ PBL □ MTSS □ OTHER	 Continue to support teachers in creating a supportive classroom (learning space) environment by providing resources like paint, borders, fadeless paper. Continue to create a positive school environment by using signage/banners/posters around campus to support school pride. 	2022-23	Chang Sahara	☐ WSF X Title I (\$1000) ☐ Title II ☐ Title III ☐ IDEA ☐ Homeless ☐ CTE ☐ Other ☐ N/A	Data on how many teachers request support. Survey students in those classrooms. Survey Students once a semester to see if signs/banners/etc help improve culture and pride.
	Develop an incentive/reward program for improving school culture and pride.	2023-24	Chang Sahara	☐ WSF ☐ Title I ☐ Title II ☐ Title III ☐ IDEA ☐ Homeless ☐ CTE ☐ Other ☐ N/A	

Planning					Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
Project based and problem based learning is implemented with an accountability system	Develop school-wide framework/bell schedule to include project-based/problem-based opportunities	2021-22	Agena Shiroma	☐ WSF X Title I Stipend Day (included in G2) ☐ Title II ☐ Title III	>50% faculty, students, & SCC vote to change to proposed bell schedule

so teachers can measure effectiveness Title I SW Activities SW #1 SW #2 SW #3	 Implement a new bell schedule with time built in for project-based/problem-based/ interdisciplinary planning, internships, and pathways, etc. Provide professional development for project-based/problem-based learning/interdisciplinary with the Windward AIT 	2022-23	Agena Shiroma	□ WSF □ Title I □ Title II □ Title III □ ESSER	100% Teachers trained in project-based/pro blem-based/place- based learning
☐ SW #4 X SW #5 X SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii ☐ Equity XSchool Design X Empowerment X Innovation X CNA ☐ KK Complex X PBL ☐ MTSS ☐ OTHER	 Survey staff on new bell schedule to check for use of time to develop and implement project-based/problem-based/place-based/interdisciplinary learning Teachers will incorporate project-based/problem-based grade level curricula and/or for individual classes 	2023-24	Agena Shiroma	□ WSF □ Title I □ Title II □ Title III □ ESSER	50% of teachers have incorporated project-based/pro blem-based learning curriculum

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
A refresh system is put into place so that technology is continually updated on a regular basis	 Compile list of technology on campus; Research expected lifespan of technology; Setup a database with the expected refresh dates. 	2021-22	Harada Unten	□ WSF □ Title I □ Title II □ Title III	Spreadsheet from Tech Dept

☐ Title I SW Activities ☐ SW #1 ☐ SW #2 ☐ SW #3 ☐ SW #4	 Maintain database; Update with new information 	2022-23	Harada Unten	☐ WSF ☐ Title I ☐ Title II ☐ Title III ☐ ESSER	Tech Dept Database
☐ SW #5 ☐ SW #6 ☐ SW #7 X WASC ☐ 5 Promises ☐ Hawaii ☐ Equity XSchool Design ☐ Empowerment ☐ Innovation ☐ CNA ☐ KK Complex ☐ PBL ☐ MTSS ☐ OTHER	 Continue to maintain database; Continue to update with new information 	2023-24	Harada Unten	□ WSF □ Title I □ Title II □ Title III □ ESSER	Tech Dept Database

Planning				Funding	Interim Measures of Progress
Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress

A school improvement system is in place that helps us monitor our processes and professional development plan.	 Develop a system and implement school wide processes to monitor our progress (PDCA) Develop and implement a PD system that aligns to our initiatives in the AcPlan (PDCA) 	2021-22	Rezentes	☐ WSF X Title I Conference/wor kshop registration, fees and costs Stipends/subs for PD opportunities	Stipend paperwork forms Sign in sheets PD Handouts Exit Passes
☐ Title I SW Activities ☐ SW #1 ☐ SW #2 X SW #3 ☐ SW #4 ☐ SW #5 ☐ SW #6				☐ Title II ☐ Title III ☐ IDEA ☐ Homeless ☐ CTE ☐ Other ☐ N/A	
X SW #7 X WASC 5 Promises Hawaii Equity School Design Empowerment Innovation CNA KK Complex	Continue to implement a system for school wide processes and PD (PDCA) and refine system as necessary	2022-23	Rezentes	☐ WSF ☐ Title I ☐ Title II ☐ Title III ☐ ESSER	Stipend paperwork forms Sign in sheets PD Handouts Exit Passes
☐ PBL ☐ MTSS ☐ OTHER	Continue to implement a system for schoolwide processes and PD (PDCA) and refine system as necessary	2023-24	Rezentes	□ WSF □ Title I □ Title II □ Title III □ ESSER	Stipend paperwork forms Sign in sheets PD Handouts Exit Passes

Planning	Funding	Interim Measures of
		Progress

Desired Outcome	Enabling Activities (Indicate year(s) of implementation in next column)	School Year(s) of Activity	ART Lead(s)	Source of Funds	Define the relevant data used to regularly assess and monitor progress
A school improvement system is in place that helps us monitor parent/family/community engagement	Continue to develop the Family Resource Center and other parent/family engagement initiatives.	2021-22	Rezentes	☐ WSF X Title I School App (\$2000) Postage and supplies (\$850) ☐ Title II ☐ Title III	Attendance sheets Evaluations
☐ Title I SW Activities ☐ SW #1 ☐ SW #2 X SW #3 ☐ SW #4 ☐ SW #5 ☐ SW #6 X SW #7	 Maintain the Family Resource Center and other parent/family engagement initiatives. Determine areas of improvement for the Family Resource Center and other parent/family engagement initiatives 	2022-23	Rezentes	☐ WSF X Title I School App (\$2000) Postage and supplies (\$500) ☐ Title II ☐ Title III ☐ ESSER	Attendance Sheets Evaluations Minutes
☐ 5 Promises ☐ Hawaii ☐ Equity ☐ School Design ☐ Empowerment ☐ Innovation ☐ CNA ☐ KK Complex ☐ PBL ☐ MTSS ☐ OTHER	Continue to improve the Family Resource Center and other parent/family engagement initiatives	2023-24	Rezentes	□ WSF □ Title I □ Title II □ Title III □ ESSER	Attendance Sheets Evaluations Minutes